

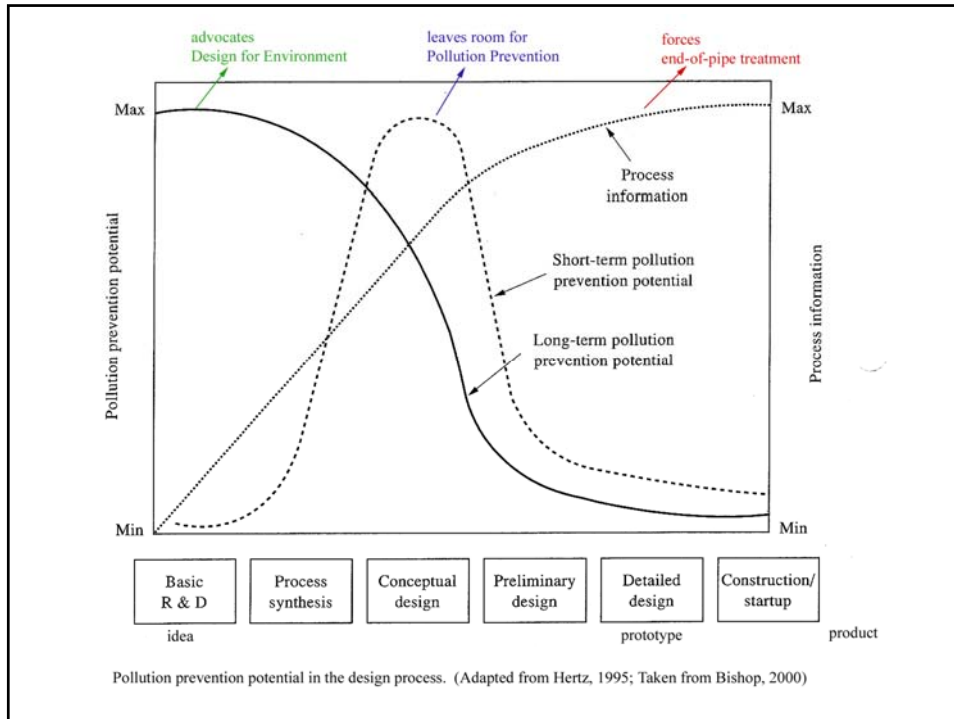
### THE IMPORTANCE OF DESIGN:

70% of costs of product development, manufacture and use are decided in early design stages (1991 Nat'l Research Council Report titled "Improving Engineering Design")

*Examples:*

GM truck transmissions: 70% of costs decided at design stage

Rolls Royce: 80% of costs decided at design stage, as determined from an average among 2000 parts



### The various levels of DESIGN

<b>DFM</b>	Design for Manufacturability	So that the product can be made easily and at reasonable cost
<b>DFL</b>	Design for Logistics	So that all production activities are well orchestrated
<b>DFT</b>	Design for Testability	So that the quality of the product may be conveniently checked
<b>DFP</b>	Design for Pricing	So that the product will sell
<b>DFSL</b>	Design for Safety & Liability	So that the product is safe to use and the company is not held liable
<b>DFR</b>	Design for Reliability	So that the product works well
<b>DFS</b>	Design for serviceability	So that service after sale can be offered at a reasonable cost to the company

*etc. etc.*

Now to be added:

<b>DFE</b>	Design for Environment	To reduce or eliminate environmental impacts from cradle to grave
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The various sub-levels of **DESIGN for ENVIRONMENT**:

<b>DFMa</b>	Design for Manufacturability	To enable pollution prevention during manufacturing For less material For fewer different materials For safer materials and processes
<b>DFEE</b>	Design for Energy Efficiency	For reduced energy demand during use For flexible energy use
<b>DFSe</b>	Design for Serviceability	For ease of repairs → longer life For recapture of used/broken parts
<b>DFMo</b>	Design for Modularity	To ease upgrading → Delay replacement To ease serviceability
<b>DFD</b>	Design for Disassembly	To promote re-use of components For quicker and cheaper disassembly For more complete disassembly
<b>DFR</b>	Design for Recycling	For greater materials recovery For easier materials identification For safer disposal of non-recyclables
<b>DFER</b>	Design for Energy Recovery	For composting of organic residues For safe incineration of residues
<b>DFC</b>	Design for Compliance	To meet regulations more easily To prepare for future regulations

What to consider in  
**DESIGN FOR ENVIRONMENT**

1. Product or process?

Make the same product in a different way

ex: as to minimize energy consumption or generation of by-products

Make the essentially the same product, but with different materials

Make a different product that fulfills the same function

2. At which level?

*Microscale:* Part of a product  
A unit of production

*Mesoscale:* The entire product  
The entire factory

*Macroscale:* Meeting the function (service) in a new way  
Rethinking the industry-environment relation (social concerns)

## Redesign of PROCESSES versus redesign of PRODUCTS

### PROCESSES

Many times the only way to approach the redesign (ex. paper, steel)  
Rethink the way the product is made  
Rethink what enters the manufacturing (entry materials, needed machinery)  
Rethink technology of specific processes (ex. solvents)  
Consider what goes out besides the product itself (by-products or waste?)

**Barriers:**

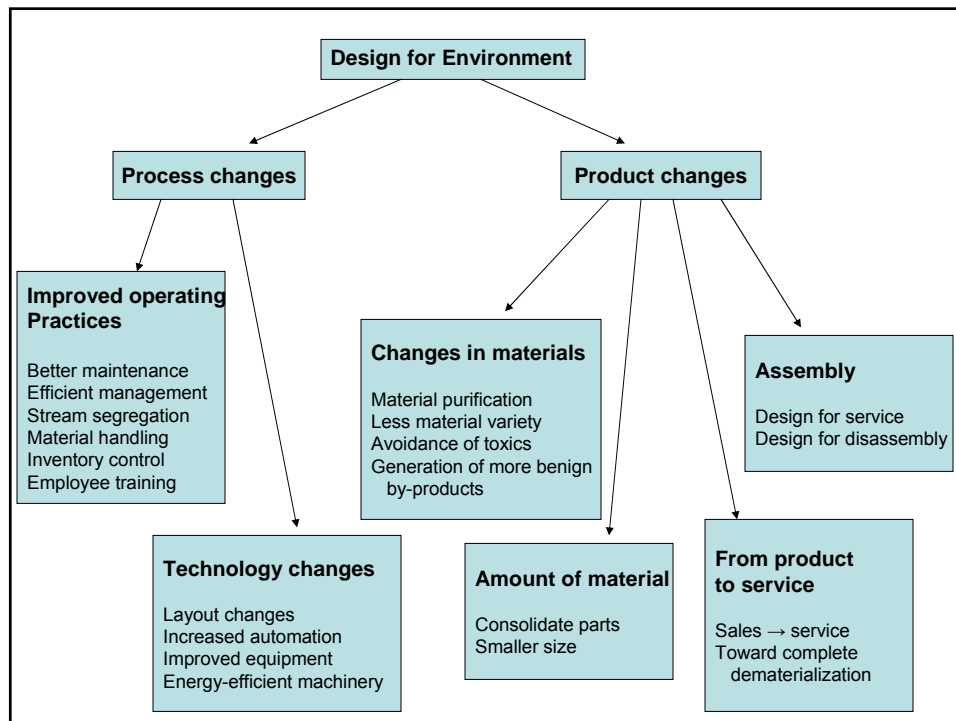
- Technological (alternative is not technically feasible)
- Cost of research and development (R&D)
- Risk associated with the unknowns – apprehension, fear
- Corporate inertia (“Don’t mess with success!”)

### PRODUCTS

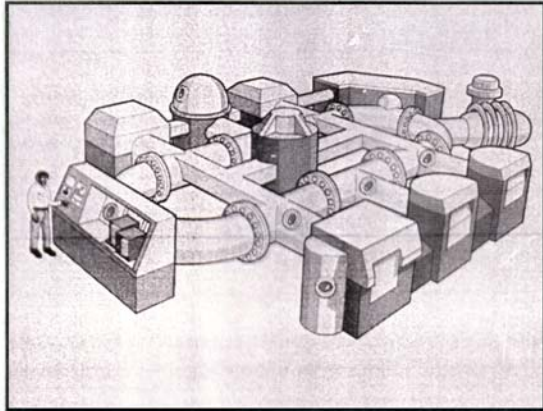
Consider function rather than the object:  
Can this function be met with a smaller product, with a more benign product?  
Or, at the limit, could it be met as a service without any material product?  
Do not forget to also rethink the packaging of the product.

**Barriers:**

- Technological (alternative is not always technically feasible)
- Ergonomic, Safety (alternative may be a misfit or unsafe)
- Societal (people may not be prepared for the alternative)

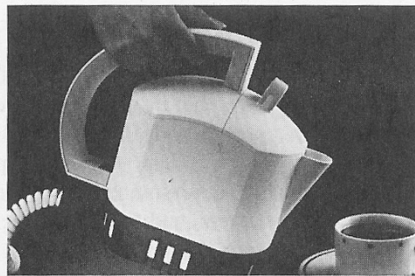


Example of Design for Environment applied to a manufacturing process

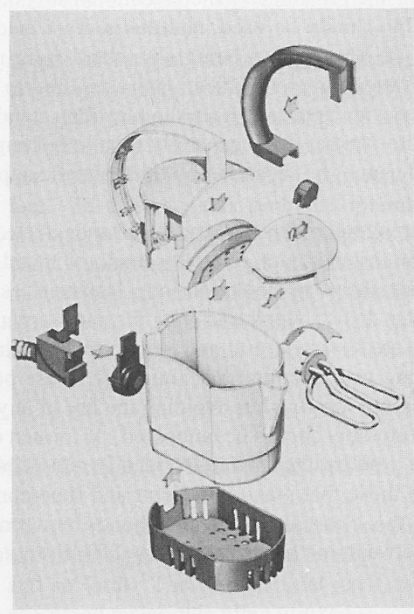


**Figure 23.4** A concept for the manufacture of electronic circuits by "cluster processing" techniques. (Courtesy of C. K. N. Patel, University of California, Los Angeles.)

- Advantages:
- Less air to be dust-free and less chance of dust intrusion;
  - In the absence of personnel inside the controlled volume, one can also take advantage of an oxygen-free (pure nitrogen) atmosphere to reduce oxidation or other undesirable side effect.



Teapot designed for disassembly by Polymer Solutions, Inc. for British Kettles, Ltd. (Courtesy of Fitch, Inc, Columbus, Ohio. also in *Industrial Ecology*, by T. Graedel & B. Allenby, 1995)





The story of Ray Anderson and Interface, Inc.

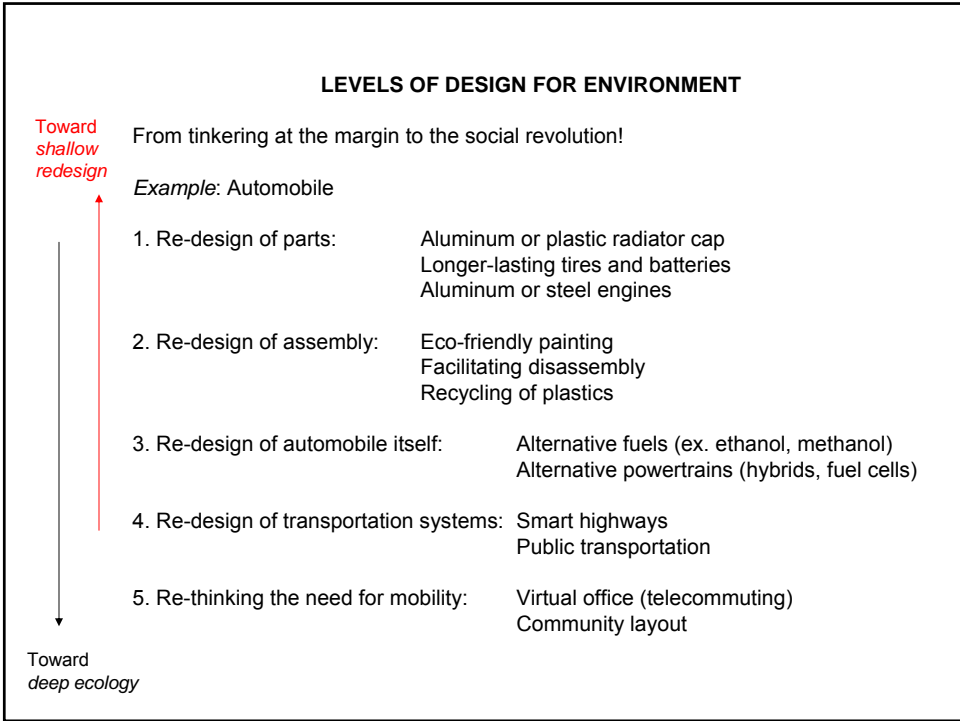


Ray C. Anderson: Founder, Chairman and CEO of Interface, Inc.



Carpet by the square

Company founded in 1973  
 Aims to become a sustainable corporation by 2020



- ### ELEMENTS OF DESIGN for ENVIRONMENT
- At a minimum:**
- Compliance with all applicable (federal, state and local) environmental regulations
  - Compliance with existing permit requirements for discharge and emissions
  - Process loadings not to exceed existing treatment facilities
- Going beyond mere compliance:**
- Procurement of renewable resources and/or recycled materials
  - Energy-efficient, low-waste manufacturing
  - No toxics during manufacture or inside product
  - Energy-efficient product
  - Long-lasting product
  - Dematerialized product
  - Maximization of recycling after product use